

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 5, 2026

DELUXE CORPORATION
(Exact name of registrant as specified in its charter)

MN
(State or other jurisdiction
of incorporation)

1-7945
(Commission
File Number)

41-0216800
(I.R.S. Employer
Identification No.)

801 S. Marquette Ave., Minneapolis, MN
(Address of principal executive offices)

55402-2807
(Zip Code)

(651) 483-7111
Registrant's telephone number, including area code

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communication pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading symbol(s)	Name of each exchange on which registered
Common stock, par value \$1.00 per share	DLX	NYSE

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

☐ Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Section 2 - Financial Information

Item 2.02 Results of Operations and Financial Condition.

Furnished as Exhibit 99.1 is the earnings release of Deluxe Corporation reporting results from second quarter 2026.

The information in this Item 2.02 and Exhibit 99.1 shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, nor shall it be deemed incorporated by reference into any filings under the Securities Act of 1933, as amended.

Section 9 - Financial Statements and Exhibits

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

Exhibit Number	Description
99.1	<u>Earnings Release, dated August 5, 2026, of Deluxe Corporation reporting results from second quarter 2026 (furnished)</u>
101.INS	XBRL Instance Document – the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document
101.SCH	XBRL Taxonomy Extension Schema Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document
104	Cover page interactive data file (formatted as Inline XBRL and contained in Exhibit 101)

SIGNATURES

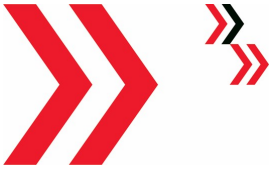
Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: August 5, 2026

DELUXE CORPORATION

/s/ Jeffrey L. Cotter

Jeffrey L. Cotter
Senior Vice President, Chief
Administrative Officer and
General Counsel



deluxe®

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**DELUXE REPORTS STRONG SECOND QUARTER 2026 RESULTS
 INCREASES FULL-YEAR OUTLOOK TO INCLUDE CELERO ACQUISITION**

- Reported revenue decreased 4.2%, inclusive of impact of in-year divestiture.
- Comparable adjusted revenue increased 2.6%, driven by 9.7% growth in combined Payments and Data segments.
- Cash from operating activities increased 32.1% to \$133.9 million for the first half of the year; free cash flow increased 64.9% to \$85.9 million.
- Inclusive of one-time Celero transaction costs, second quarter net income was \$19.2 million, compared to \$22.4 million in 2025.
- Comparable adjusted EBITDA increased 5.3% to \$108.8 million.
- GAAP diluted EPS was \$0.41 versus \$0.50 in 2025; comparable adjusted diluted EPS improved 6.1% to \$0.87.
- Provides updated 2026 guidance increasing revenue and adjusted EBITDA ranges to incorporate post-closing forecast for Celero acquisition.

Minneapolis – August 5, 2026 – Deluxe (NYSE: DLX), a trusted Payments and Data company, today reported operating results for its second quarter ended June 30, 2026.

"We increased free cash flow in the first half of the year by 65% and posted solid growth in comparable adjusted revenue, EBITDA and EPS," said Barry McCarthy, President and CEO of Deluxe. "The combined Payments and Data segments grew 11% year-to-date and accounted for 52% of total revenue. These results highlight our ability to consistently improve financial performance while executing on our strategic revenue mix shift goal. The addition of Celero decisively further shifts our mix towards Payments and Data, and our proven execution ability gives us confidence in our integration path."

"Our second quarter operating results continued to demonstrate focus against core capital allocation priorities, as we extended our strong cash generation and reduced overall debt balances during the period," said Chip Zint, Senior Vice President and Chief Financial Officer of Deluxe. "The extension of our amended credit facility maturities to 2031 further enhances liquidity and our long-term balance sheet position. As the Celero business comes aboard, we will focus on driving near-term synergy capture and continued robust earnings expansion across the combined enterprise."



Second Quarter 2026 Financial Highlights

(in millions, except per share amounts)

	2 nd Quarter 2026	2 nd Quarter 2025	% Change
Revenue	\$499.3	\$521.3	(4.2%)
Comparable Adjusted Revenue	\$499.3	\$486.8	2.6%
Net Income	\$19.2	\$22.4	(14.3%)
Comparable Adjusted EBITDA	\$108.8	\$103.3	5.3%
Diluted EPS	\$0.41	\$0.50	(18.0%)
Comparable Adjusted Diluted EPS	\$0.87	\$0.82	6.1%

- Revenue for the second quarter decreased 4.2% from the previous year. Comparable adjusted revenue, reflecting the impact of a first quarter business exit, increased 2.6% compared to the previous year.
- Net income of \$19.2 million declined from \$22.4 million in the second quarter of 2025, as one-time acquisition-related costs and a slightly higher tax provision offset lower overall SG&A, restructuring, and interest expense for the period.
- Comparable adjusted EBITDA margin was 21.8%, up 60 basis points from the prior year.
- Comparable adjusted diluted EPS of \$0.87 was up 6.1% year over year.

Outlook

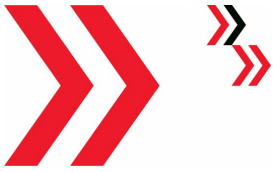
The Company updated guidance for full year 2026 to reflect the closing of the Celero transaction as of July 31, as follows:

- Revenue of \$2.095 to \$2.12 billion
- Adjusted EBITDA of \$455 to \$475 million
- Adjusted diluted EPS of \$3.60 to \$4.00
- Free cash flow of approximately \$200 million

This guidance remains subject to, among other things, prevailing macroeconomic conditions, global instability, including tariffs, labor supply challenges, and inflation, as well as the impact of other potential changes to the company's portfolio.

Capital Allocation and Dividend

The Board of Directors recently approved a regular quarterly dividend of \$0.30 per share. The dividend will be payable on September 1, 2026, to shareholders of record as of market closing on August 18, 2026.



Earnings Call Information

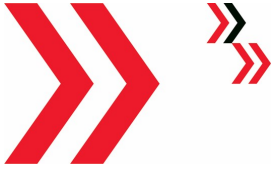
Deluxe management will host a conference call today at 5:00 p.m. ET (4:00 p.m. CT) to review the financial results and updated outlook. Listeners can access the call by dialing 1-800-330-6730 (conference passcode: 541871). The audio and accompanying slides will be available via a simultaneous webcast accessible through the investor relations website at www.investors.deluxe.com. A replay will be available after 8:00 p.m. ET through midnight on August 12, 2026, via the webcast link and listen-by-phone option.

About Deluxe Corporation

Deluxe, a trusted Payments and Data company, champions business so communities thrive. Our solutions help businesses pay, get paid, and grow. For more than 100 years, Deluxe customers have relied on our solutions and platforms at all stages of their lifecycle, from start-up to maturity. Our powerful scale supports millions of small businesses, thousands of vital financial institutions, and hundreds of the world's largest consumer brands, while processing more than \$2 trillion in annual payment volume. Our reach, scale, and distribution channels position Deluxe to be our customers' most trusted business partner. To learn how we can help your business, visit us at www.deluxe.com, www.facebook.com/deluxecorp, www.linkedin.com/company/deluxe, or www.x.com/deluxe.

Forward-Looking Statements

Statements made in this presentation regarding Deluxe, the company's, or management's intentions, expectations, outlook, or predictions about future results or events are considered "forward-looking statements" under the Private Securities Litigation Reform Act of 1995. These statements reflect management's current intentions or beliefs and are subject to risks and uncertainties that could cause actual results or events to differ from stated expectations, which variations could be material and adverse. Factors that could lead to such variations include, but are not limited to, the following: changes in local, regional, national, and international economic or political conditions, including those arising from heightened inflation, rising interest rates, a recession, uncertainties surrounding trade policies or tariffs, or intensified international hostilities, and their impact on the company, its data, customers, or demand for the company's products and services; the effects of proposed and enacted legislative and regulatory actions affecting the company or the financial services industry as a whole; ongoing cost increases and/or declines in the availability of data, materials, and other services; the company's ability to execute its strategy and to realize the intended benefits; the inherent unreliability of earnings, revenue, and cash flow predictions due to numerous factors, many of which are beyond the company's control; declining demand for the company's checks, check-related products and services, and business forms; risks that the company's strategies intended to drive sustained revenue and earnings growth, despite the continuing decline in checks and forms, are delayed or unsuccessful; intense competition; consolidation of financial institutions and/or bank failures, reducing the number of potential customers and referral sources and increasing downward pressure on the company's revenue and earnings; risks related to acquisitions, including integration-related risks and risks that future acquisitions will not be consummated; risks that any such acquisitions do not produce the anticipated results or synergies; risks that the company's cost



reduction initiatives will be delayed or unsuccessful; risks related to any divestitures contemplated or undertaken by the company; performance shortfalls by one or more of the company's major suppliers, licensors, or data or service providers; continuing supply chain and labor supply issues; unanticipated delays, costs, and expenses in the development and marketing of products and services, including financial technology and treasury management solutions; the failure of such products and services to deliver the expected revenues and other financial targets; risks related to security breaches, computer malware, or other cyber-attacks; risks of interruptions to the company's website operations or information technology systems; and risks of unfavorable outcomes and the costs to defend litigation and other disputes. The company's forward-looking statements speak only as of the time made, and management assumes no obligation to publicly update any such statements. Additional information concerning these and other factors that could cause actual results and events to differ materially from the company's current expectations are contained in the company's Form 10-K for the year ended December 31, 2025 and other filings made with the SEC. The company undertakes no obligation to update or revise any forward-looking statements to reflect subsequent events, new information, or future circumstances.

DELUXE CORPORATION
CONSOLIDATED CONDENSED STATEMENTS OF INCOME
(in millions, except per share amounts)
(Unaudited)

	Quarter Ended June 30,		Six Months Ended June 30,	
	2026	2025	2026	2025
Revenue	\$499.3	\$521.3	\$1,037.4	\$1,057.7
Cost of revenue	(239.7)	(242.0)	(498.4)	(497.4)
Selling, general and administrative expense	(202.1)	(214.5)	(411.5)	(439.8)
Restructuring and integration expense	(1.8)	(4.0)	(5.2)	(11.7)
Gain on sale of businesses and long-lived assets	—	—	5.1	—
Operating income	55.7	60.8	127.4	108.8
Interest expense	(28.0)	(30.9)	(55.6)	(62.2)
Other income, net	2.4	1.8	4.9	4.3
Income before income taxes	30.1	31.7	76.7	50.9
Income tax provision	(10.9)	(9.3)	(21.7)	(14.4)
Net income	19.2	22.4	55.0	36.5
Non-controlling interest	(0.1)	—	(0.1)	(0.1)
Net income attributable to Deluxe	\$19.1	\$22.4	\$54.9	\$36.4
Weighted average dilutive shares	46.4	45.2	46.3	45.2
Diluted earnings per share	\$0.41	\$0.50	\$1.18	\$0.80
Adjusted diluted earnings per share	0.87	0.88	1.92	1.62
Comparable adjusted diluted earnings per share	0.87	0.82	1.92	1.54
Depreciation and amortization expense	36.2	33.5	72.9	68.8
EBITDA	94.2	96.1	205.1	181.8
Adjusted EBITDA	108.8	106.5	226.7	206.6
Comparable adjusted EBITDA	108.8	103.3	226.7	201.7

DELUXE CORPORATION
CONSOLIDATED CONDENSED BALANCE SHEETS
(dollars and shares in millions)
(Unaudited)

	June 30, 2026	December 31, 2025
Cash and cash equivalents	\$34.9	\$36.9
Other current assets	339.2	628.9
Goodwill	1,422.8	1,422.8
Intangibles	327.8	348.4
Property, plant and equipment	141.4	101.0
Operating lease assets	39.4	43.0
Other non-current assets	256.9	282.6
Total assets	\$2,562.4	\$2,863.6
Current portion of long-term debt	\$—	\$16.3
Other current liabilities	312.9	626.9
Long-term debt	1,352.2	1,413.1
Finance lease liabilities	75.4	25.8
Operating lease liabilities	36.0	39.8
Other non-current liabilities	78.0	61.0
Shareholders' equity	707.9	680.7
Total liabilities and shareholders' equity	\$2,562.4	\$2,863.6
Net debt	\$1,317.3	\$1,392.5
Shares outstanding	45.8	45.0

DELUXE CORPORATION
CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS
(in millions)
(Unaudited)

	Six Months Ended June 30,	
	2026	2025
Cash provided (used) by:		
Operating activities:		
Net income	\$55.0	\$36.5
Depreciation and amortization of intangibles	72.9	68.8
Gain on sale of businesses and long-lived assets	(5.1)	—
Other	11.1	(3.9)
Total operating activities	<u>133.9</u>	<u>101.4</u>
Investing activities:		
Purchases of capital assets	(48.0)	(49.3)
Proceeds from company-owned life insurance policies	34.0	—
Proceeds from sale of businesses and long-lived assets	10.8	2.0
Other	2.0	3.0
Total investing activities	<u>(1.2)</u>	<u>(44.3)</u>
Financing activities:		
Net change in debt	(79.4)	(34.3)
Dividends	(29.2)	(28.1)
Change in settlement processing obligations	(255.7)	(258.4)
Other	(25.9)	(5.5)
Total financing activities	<u>(390.2)</u>	<u>(326.3)</u>
Effect of exchange rate change on cash, cash equivalents, restricted cash, and restricted cash equivalents	<u>(1.1)</u>	<u>1.5</u>
Net change in cash, cash equivalents, restricted cash, and restricted cash equivalents	(258.6)	(267.7)
Cash, cash equivalents, restricted cash, and restricted cash equivalents, beginning of year	<u>313.0</u>	<u>309.2</u>
Cash, cash equivalents, restricted cash, and restricted cash equivalents, end of period	<u>\$54.4</u>	<u>\$41.5</u>
Free cash flow	<u>\$85.9</u>	<u>\$52.1</u>

DELUXE CORPORATION
SEGMENT INFORMATION

(In millions)
(Unaudited)

	Quarter Ended June 30,		Six Months Ended June 30,	
	2026	2025	2026	2025
Revenue:				
Merchant Services	\$107.6	\$101.4	\$212.5	\$199.2
B2B Payments	73.5	71.0	147.1	141.1
Data Solutions	82.3	67.8	179.7	145.1
Print	235.9	281.1	498.1	572.3
Total	<u>\$499.3</u>	<u>\$521.3</u>	<u>\$1,037.4</u>	<u>\$1,057.7</u>
Comparable Adjusted Revenue	<u>\$499.3</u>	<u>\$486.8</u>	<u>\$1,037.4</u>	<u>\$1,010.6</u>
Adjusted EBITDA:				
Merchant Services	\$25.1	\$21.7	\$51.8	\$43.1
B2B Payments	18.3	15.6	35.5	28.9
Data Solutions	18.1	20.4	41.0	40.0
Print	86.0	90.4	171.7	181.2
Corporate	(38.7)	(41.6)	(73.3)	(86.6)
Total	<u>\$108.8</u>	<u>\$106.5</u>	<u>\$226.7</u>	<u>\$206.6</u>
Comparable Adjusted EBITDA	<u>\$108.8</u>	<u>\$103.3</u>	<u>\$226.7</u>	<u>\$201.7</u>
Adjusted EBITDA Margin:				
Merchant Services	23.3%	21.4%	24.4%	21.6%
B2B Payments	24.9%	22.0%	24.1%	20.5%
Data Solutions	22.0%	30.1%	22.8%	27.6%
Print	36.5%	32.2%	34.5%	31.7%
Total	21.8%	20.4%	21.9%	19.5%
Comparable Adjusted EBITDA	21.8%	21.2%	21.9%	20.0%

Segment information was calculated using the methodology described in the Notes to Consolidated Financial Statements in the company's Annual Report on Form 10-K for the year ended December 31, 2025. The reconciliation of the comparable GAAP financial measure to consolidated adjusted EBITDA, comparable adjusted revenue, and comparable adjusted EBITDA is provided on a following page.

DELUXE CORPORATION
RECONCILIATION OF GAAP TO NON-GAAP MEASURES
(in millions)
(Unaudited)

The company has not reconciled the adjusted EBITDA, adjusted diluted EPS, or free cash flow outlook for 2026 to the directly comparable GAAP financial measures because the company does not provide outlook guidance for the reconciling items between net income, adjusted net income, and adjusted EBITDA, and some of these reconciling items affect cash flows from operating activities. Due to the significant uncertainty and variability associated with certain forward-looking reconciling items such as restructuring and integration expense, gains and losses on sales of businesses and long-lived assets, and certain legal and environmental expenses, a reconciliation of the outlook for these non-GAAP financial measures to the corresponding GAAP measures is not available without unreasonable effort. The potential impact of these reconciling items is substantial and, based on past experience, could be material.

Management does not consider the non-GAAP measures presented below to be substitutes for GAAP performance measures, but believes they are useful performance measures that should be considered in addition to GAAP performance measures.

EBITDA, ADJUSTED EBITDA, AND ADJUSTED EBITDA MARGIN

Management believes that EBITDA, adjusted EBITDA, and adjusted EBITDA margin are metrics that provide meaningful insight into the company's operating performance. These measures exclude the impact of interest expense, income taxes, depreciation and amortization, and certain other items that may vary for reasons unrelated to current period operating performance. Management uses these measures to evaluate operating results, facilitate period-to-period and peer comparisons, and inform strategic decision-making aimed at enhancing performance. Additionally, management believes that growth in adjusted EBITDA and adjusted EBITDA margin reflects improvement in the company's operating efficiency and may be indicative of increased enterprise value. It is important to note that management does not consider EBITDA or adjusted EBITDA to be measures of cash flow, as they do not account for certain cash requirements such as interest, income taxes, debt service payments, or capital investments.

	Quarter Ended June 30,		Six Months Ended June 30,	
	2026	2025	2026	2025
Net income	\$19.2	\$22.4	\$55.0	\$36.5
Non-controlling interest	(0.1)	—	(0.1)	(0.1)
Interest expense	28.0	30.9	55.6	62.2
Income tax provision	10.9	9.3	21.7	14.4
Depreciation and amortization expense	36.2	33.5	72.9	68.8
EBITDA	94.2	96.1	205.1	181.8
Share-based compensation expense	6.5	6.2	13.2	11.6
Restructuring and integration expense	2.0	4.2	5.8	12.7
Acquisition transaction costs	5.6	—	5.6	—
Certain legal, environmental and other expense	0.5	—	2.1	0.5
Gain on sale of businesses and long-lived assets	—	—	(5.1)	—
Adjusted EBITDA	<u>\$108.8</u>	<u>\$106.5</u>	<u>\$226.7</u>	<u>\$206.6</u>
Adjusted EBITDA as a percentage of revenue (adjusted EBITDA margin)	21.8%	20.4%	21.9%	19.5%

DELUXE CORPORATION
RECONCILIATION OF GAAP TO NON-GAAP MEASURES (continued)
(in millions, except per share amounts)
(Unaudited)

ADJUSTED DILUTED EPS AND COMPARABLE ADJUSTED DILUTED EPS

Adjusted diluted EPS is calculated by excluding the impact of certain non-cash items and other items that may not be indicative of core operating results for the current period. Comparable adjusted diluted EPS also excludes the impact of business exits. By removing these effects, these measurements offer a perspective on the underlying performance of the business and facilitate more consistent comparisons across reporting periods. Management uses adjusted diluted EPS and comparable adjusted diluted EPS as key metrics to evaluate operating results, assess performance trends, and inform strategic decision-making. These measures assist both management and investors in analyzing current period results and in assessing potential future performance by focusing on earnings generated from ongoing operations. It is important to note that while these measures exclude certain items to enhance comparability, these items may recur in future periods and the amounts recognized may vary significantly.

	Quarter Ended June 30,		Six Months Ended June 30,	
	2026	2025	2026	2025
Net income	\$19.2	\$22.4	\$55.0	\$36.5
Non-controlling interest	(0.1)	—	(0.1)	(0.1)
Net income attributable to Deluxe	19.1	22.4	54.9	36.4
Adjustments:				
Acquisition amortization	10.1	11.4	20.8	23.2
Share-based compensation expense	6.5	6.2	13.2	11.6
Restructuring and integration expense	2.0	4.2	5.8	12.7
Acquisition transaction costs	5.6	—	5.6	—
Certain legal, environmental and other expense	0.5	—	2.1	0.5
Gain on sale of businesses and long-lived assets	—	—	(5.1)	—
Adjustments, pre-tax	24.7	21.8	42.4	48.0
Income tax provision impact of pretax adjustments ⁽¹⁾	(3.4)	(4.6)	(8.2)	(10.9)
Adjustments, net of tax	21.3	17.2	34.2	37.1
Adjusted net income attributable to Deluxe	40.4	39.6	89.1	73.5
Re-measurement of share-based awards classified as liabilities	—	—	—	(0.1)
Adjusted income attributable to Deluxe available to common shareholders (A)	40.4	39.6	89.1	73.4
Business exits, pretax	—	(3.2)	—	(4.9)
Income tax provision impact of business exits ⁽¹⁾	—	0.8	—	1.3
Business exits, net of tax	—	(2.4)	—	(3.6)
Comparable adjusted income available to common shareholders (B)	\$40.4	\$37.2	\$89.1	\$69.8
Weighted-average dilutive shares (C)	46.4	45.2	46.3	45.2
Adjusted Diluted EPS (A) / (C)	\$0.87	\$0.88	\$1.92	\$1.62
Comparable Adjusted Diluted EPS (B) / (C)	\$0.87	\$0.82	\$1.92	\$1.54

⁽¹⁾ The tax effect of the pretax adjustments considers the tax treatment and related tax rate(s) that apply to each adjustment in the applicable tax jurisdiction(s). Generally, this results in a tax impact that approximates the U.S. effective tax rate for each adjustment. However, the tax impact of certain adjustments, such as share-based compensation expense and gains on sales of businesses and long-lived assets, depends on whether the amounts are deductible in the respective tax jurisdictions and the applicable effective tax rate(s) in those jurisdictions.

DELUXE CORPORATION
RECONCILIATION OF GAAP TO NON-GAAP MEASURES (continued)
(in millions)
(Unaudited)

COMPARABLE ADJUSTED REVENUE, COMPARABLE ADJUSTED EBITDA, AND COMPARABLE ADJUSTED EBITDA MARGIN

Management considers the measures of comparable adjusted revenue, comparable adjusted EBITDA, and comparable adjusted EBITDA margin, which exclude the impact of business exits, to be important indicators for assessing, evaluating, and improving the company's performance. By removing the impact of business exits, management can evaluate comparable results on a year-over-year basis.

Comparable adjusted revenue and comparable adjusted EBITDA exclude the results of the Safeguard small business distributor channel in the Print segment, which was sold in March 2026, and reflects post-transaction terms with the buyer.

	Quarter Ended June 30,		Six Months Ended June 30,	
	2026	2025	2026	2025
Total Company:				
Revenue	\$499.3	\$521.3	\$1,037.4	\$1,057.7
Less: business exit	—	(34.5)	—	(47.1)
Comparable adjusted revenue	<u>\$499.3</u>	<u>\$486.8</u>	<u>\$1,037.4</u>	<u>\$1,010.6</u>
Total Company:				
Adjusted EBITDA ⁽¹⁾	\$108.8	\$106.5	\$226.7	\$206.6
Less: business exit	—	(3.2)	—	(4.9)
Comparable adjusted EBITDA	<u>\$108.8</u>	<u>\$103.3</u>	<u>\$226.7</u>	<u>\$201.7</u>
Comparable adjusted EBITDA margin	<u>21.8%</u>	<u>21.2%</u>	<u>21.9%</u>	<u>20.0%</u>

⁽¹⁾ The reconciliation of net income to adjusted EBITDA can be found on a preceding page.

NET DEBT

Net debt is calculated by subtracting cash and cash equivalents from total debt. One limitation associated with using net debt is that by subtracting cash and cash equivalents, it may imply that management intends to use these funds to reduce outstanding debt. Additionally, net debt can suggest that the company's debt obligations are lower than what the most comparable GAAP measure indicates. Despite these limitations, management believes that net debt is a valuable metric for assessing the company's financial leverage and overall balance sheet health. It provides a measure of the company's debt burden considering the funds available to offset debt obligations.

	June 30, 2026	December 31, 2025
Total debt	\$1,352.2	\$1,429.4
Cash and cash equivalents	(34.9)	(36.9)
Net debt	<u>\$1,317.3</u>	<u>\$1,392.5</u>

DELUXE CORPORATION
RECONCILIATION OF GAAP TO NON-GAAP MEASURES (continued)
(in millions)
(Unaudited)

FREE CASH FLOW

Free cash flow is calculated as net cash provided by operating activities minus purchases of capital assets. Management considers free cash flow to be an important indicator of cash available for servicing debt and for shareholders, after making necessary capital investments to maintain or expand the company's asset base. One limitation of using the free cash flow measure is that not all of the free cash flow is available for discretionary spending. The company may have mandatory debt payments and other cash requirements that must be deducted from available cash. Despite this limitation, management believes that the measure of free cash flow offers an additional metric to consistently compare cash generated by business operations. It also provides insight into the cash flow available to fund various items such as dividends, mandatory and discretionary debt reduction, acquisitions or other strategic investments, and share repurchases.

	Six Months Ended June 30,	
	2026	2025
Net cash provided by operating activities	\$133.9	\$101.4
Purchases of capital assets	(48.0)	(49.3)
Free cash flow	<u>\$85.9</u>	<u>\$52.1</u>

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